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TAVR Commercialization Management Update

April 2021

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- (02) Commercialization Plan
- 03 Operation Preparation

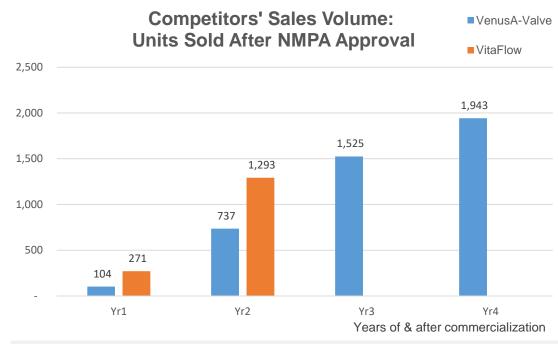
Our Recent Updates

- On April 20th 2021, we received the National Medical Products Administration of the PRC (國家藥品監督管理局) ("NMPA") approval for our core product TaurusOne[®]. The less than 7 months' application process is unprecedentedly fast.
- The commercialization team will switch to full force mode to promote TaurusOne® and TaurusElite®, our second generation TAVR for which we expect to obtain NMPA approval soon.
- 2021 will be a fruitful year for Peijia's pipeline. We have 5 highly innovative products that may enter into human trial stage by the end of this year or early next year.



TAVR Commercialization at a Glance – the Taurus Family

- We expect to sell more units (TaurusOne+TaurusElite)
 than the two other competitive products combined in
 their first commercialization year
- Peijia will employ platform + regional distributor model but will keep most of the direct sales function in-house, such as marketing / promotions, physician training etc.
- We expect the actual operation versus unit sales ratio
 in 2021 to be no lower than 70%
- Our provincial tender price will be between RMB220k and 240k, while the actual in-hospital end price will be around 200k.
- TaurusElite's approval schedule is unchanged and it will be a high-performance product in the Taurus Family



The yr1 of VenusA-Valve is 2017, as it obtained NMPA in April 2017, and started to sell in August 2017;

The yr1 of VitaFlow is 2019, as it obtained NMPA in July 2019, and started to sell in August 2019.

- Sources: Venus Medtech's prospectus, 2019 annual report, 2020 annual report; CardioFlow's prospectus, 2020 annual report.
- Sales Volume of VenusA-Valve in 2019 and 2020 are estimated numbers.

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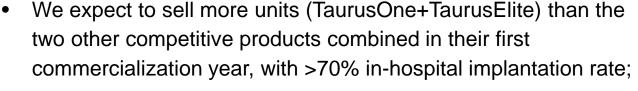
01 Updates & Sales Guidance

(02) Commercialization Plan

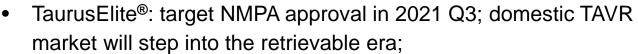
03 Operation Preparation

Commercial Sales Target



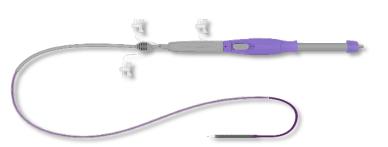








- By Q4 2021 we will have two generations of Taurus valves on the market, with TaurusElite® being the mainstream;
- Provincial Tender Price for TaurusOne®: RMB 220k-240k
- In-hospital sales price: around RMB 200k for fast hospital listing

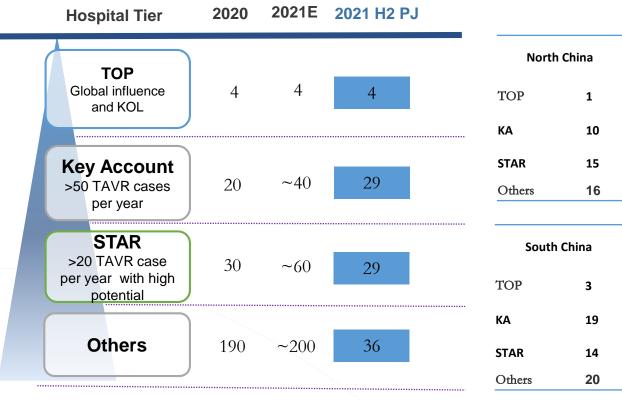


Tendering & Hospital Listing

Provincial Tendering Plan Tendering in >15 Provinces by 2022 H1 for Taurus Family



Hospital listing Plan Implantation in ~100 hospitals by 2021 H2



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Sales Team Recruiting Updates

Sales Manager - 9

Sales - 22

Regional CS - 6

First line Cardiology device company background

Rich Sales experience for high technical products

Rich regional management experience

Front line MNC company background

Rich experience in sales of intracardiac and extracardiac interventional products

All clinical support background

First line Cardiology intervention company

Clinical support experience of complex technology products





St. Jude Medical







DSM	Age	Sales Experience(year)
JHY	30	6
ZKH	32	9
WLM	33	10
SCZ	30	6
LWB	30	9
WXC	32	10
XWJ	36	9.5
ZK	32	9
CS	30	9
average.	32	8.5

Product line coverage:

Structural heart

Coronary intervention

Coronary imaging

Cardiac Pacing and Electrophysiology

Surgical valve

Bidding Manager

Business Manager

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~10 year experience in coronary device bidding

Team management experience

Experienced in managing large platform and multi-channels Experience with large data platform





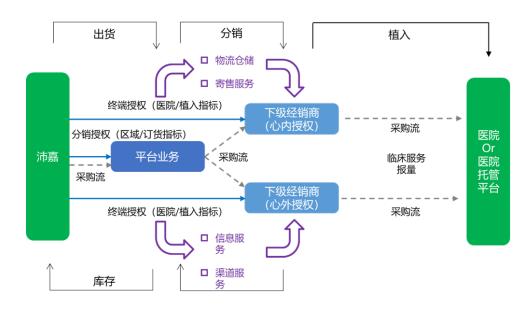


Note: Sales team update-by 4.26

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Professional Distributor Channel

Platform Distributor + District Distributor



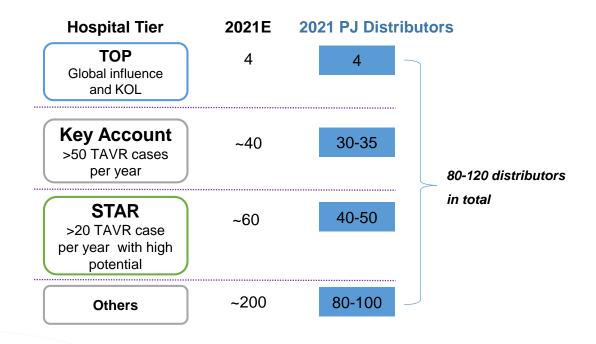
Two platform distributors nationwide

Functions of platform distributors:

- Professional storage and transportation;
- short-term consignment for downstream distributors

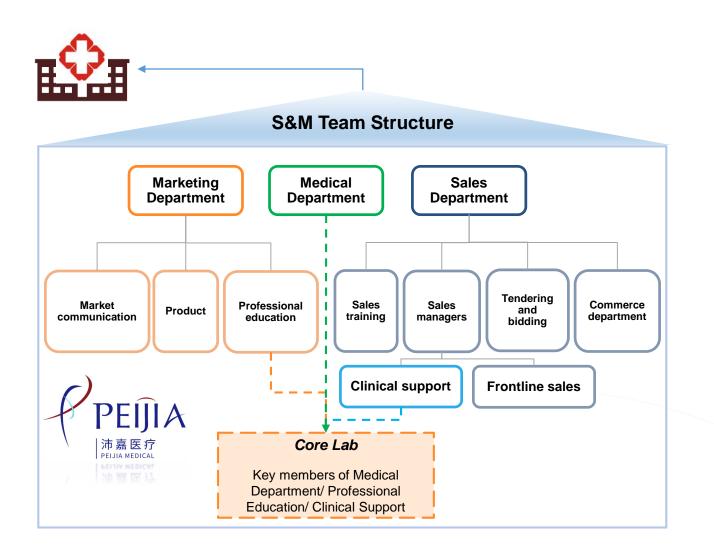
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District Distributors



- KA distributors all ready
- 400+ distributor database in China

Building a Team with Professional Capabilities



Core Lab (Evaluation)

Taurus Proctor/ Operator

Clinical & Education Team

CS Certification Training Program Proctorship Program Therapy Education

Procedural Safety & Efficacy

Distributor

Hospital access
Professional warehousing
and logistics
Support the surgeries
Help with patient guidance

CS Team

Preoperative trainingproducts/ procedures Intraoperative support - valve placement / image reading Accompany the surgeon routine training

S & M Team

Market Access Academic Programs Customer Services

Professional Education and Promotion

COE Training Center

Doctor+ College





Simulator Operation

Imaging Investigation

Operation Techniques

Case Review

Live Case Learning

Animal trials operation

Other PE Events

A series of activities of the "Youth's Talk on Valve"

- Nearly 40 well-known young experts in the TAVR industry participated
- Talking topics cover hotspots, new guidelines or new technologies in structural heart disease.

A series of activities of Imaging Evaluation

- A scientific competition of imaging evaluation among all TAVR centers for the junior operators
- Build up good foundation of TAVR techniques from the preoperation evaluation

2021 Academic Events

- New Product Launch
 - TaurusOne
 - TaurusElite
- Live Case/Relay
- Operation Skills, Experience Analysis and Case Sharing
- TAVR Symposium/Satellite Conference
- New Technology Presentation
 - Pre-Clinical application experience of innovative TMVR
 - Non implantable TAVR, etc.
- Clinical Data Release
- Platforms and Media Propaganda
- Training Workshop of Doctor+ College









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Operation Preparation for TAVR Commercialization

- Capacity: Our current base case annual production capacity is at 2,500 units. We could expand the capacity to 4,000 units per year quickly with the current manufacturing team. A bottleneck process optimization plan is already completed in April, which enables a short term, stage 2 capacity expansion to 6,000 units per year.
- **Yield Rate:** The yield rate of our products exceeds **90%** and continues to improve. We expect further improvement after we enter into mass production.
- Vender (Bovine Tissue): We currently have two qualified bovine tissue vendors, and we now have the capacity to process bovine raw materials in-house. We have already used our internally processed bovine materials in the production. We will continue to look for potential domestic vendors as well as vendors from Australia and New Zealand.
- Unit Production Cost & Margin: We currently expect that after we enter into mass production in Q3/Q4, our
 manufacturing cost, i.e. raw material plus labor, will not exceed 25% of our ex-factory price. Future enhancement of our
 manufacturing process will create room for further reduction of manufacturing cost.